

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND TWO HUNDRED AND EIGHTY-EIGHTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, December 4, 1992

The Board of Trustees met at its regular monthly meeting on Friday, December 4, 1992, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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December 4, 1992 meeting, Board of Trustees

The Chairman, Mr. Barone, called the meeting of the Board of Trustees to order on December 4, 1992, at 10:30 a.m. He requested the Secretary to call the roll.

Present: John J. Barone, Chairman, John W. Kessler, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, Kristen Cusack, and Hiawatha N. Francisco, Jr.

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Mr. Barone:

We will now have a presentation by the Men's Glee Club. These young men are known as the "Statesmen."

Professor James Gallagher:

Good morning. We are pleased to be able to bring you some holiday cheer this morning -- we will be brief and hopefully sprightly. Our first song is a very old, but familiar tune, "Carol of the Bells." Next is a piece that probably made Irving Berlin's name and Bing Crosby's name even more of a household word than any other tune, "White Christmas." And we will end with a tune that everybody knows and if you would like to sing along, you are certainly welcome -- Jinglebells."

President Gee:

Gentlemen, thank you very much. We appreciate your coming today. I wish we could make that much harmony.

Mr. Barone:

Thank you, Jim.

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**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1992-1993**

Resolution No. 93-57

Synopsis: Amendments to the Committee Appointments of the Board of Trustees for 1992-93 are recommended.

RESOLVED, That Resolution No. 93-16, detailing the Committee Appointments of the Board of Trustees for 1992-93 be amended as follows:

Educational Affairs

John W. Kessler, Chair
Theodore S. Celeste, Vice Chair
Alex Shumate
George A. Skestos

Investments Committee

Milton A. Wolf, Chair
Theodore S. Celeste, Vice Chair
John W. Kessler
George A. Skestos

December 4, 1992 meeting, Board of Trustees

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1992-1993 (contd)**

Standing Committee on Agricultural Affairs	Michael F. Colley, Chair Fred L. Dailey, Vice Chair, Ex Officio Alex Shumate George A. Skestos
Student Affairs	Kristen Cusack, Chair Deborah E. Casto, Vice Chair Hiawatha N. Francisco, Jr.
Fiscal Affairs	Alex Shumate, Chair Michael F. Colley, Vice Chair Deborah E. Casto
Personnel Committee	John J. Barone, Chair Deborah E. Casto, Vice Chair John W. Kessler
Inter-University Council	George A. Skestos
Research Foundation Board of Directors	Theodore S. Celeste
University Hospitals Board	Theodore S. Celeste John J. Barone <u>George A. Skestos</u>
The Arthur G. James Cancer Hospital and Research Institute Trustee Liaison	John W. Kessler John J. Barone
Ohio State University Affiliates, Inc.	John J. Barone (term 1 year) Deborah E. Casto (term 2 years) John W. Kessler (term 3 years)
Ad Hoc Committee on Planning*	Leslie H. Wexner, Chair Deborah E. Casto, Vice Chair Alex Shumate Michael F. Colley <u>George A. Skestos</u>
University Foundation Ex Officio Class of Directors	John J. Barone (term 1 year) John W. Kessler (term 2 years) Alex Shumate (term 3 years)

*Serves as Board of Trustee's interface with the University's Planning Committee.

December 4, 1992 meeting, Board of Trustees

**AMENDMENTS TO THE COMMITTEE
APPOINTMENTS FOR 1992-1993 (contd)**

University Managed Health Care
System, Inc. Board of Directors

Theodore S. Celeste

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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PRESIDENT'S REPORT

President Gee:

As we come to the end of the autumn quarter, I think I hear a collective sigh of relief from our very busy faculty, staff, and students. It has by any account been a rigorous and I believe a very successful quarter. As you recall, I set out an action agenda in early October that identified five strategic areas to receive priority attention this year. From that impetus, more than 20 initiatives are underway centrally, and various committees and offices have taken up the call to action with their own efforts.

For example, this Board has heard from Associate Provost Nancy Rudd regarding the preparation of guidelines for faculty workload and performance evaluation. You have received a report on the successful work of Associate Provost Bob Arnold in addressing the autumn quarter closed course problems. He is now working on the problem for Winter Quarter registration. Vice President Hayes has convened an Ad Hoc Advisory Committee for Research Space. Vice President Linda Tom expects to have the university policy on sexual harassment ready in January.

University Systems has unveiled the Front Door Project, making information about Ohio State accessible to prospective students and friends of the university using state-of-the-art laser disk and computer technology. The Commission on Diversity has been formed and has begun meeting. And, importantly, in support of all of the activity under way, we are continuing our academic planning effort. The university mission statement on today's agenda represents the collaboration and discussion of literally hundreds of people all of whom care deeply about this institution and its direction.

The University Priorities Committee, chaired by the Provost, is meeting and advising on a number of planning issues. At the same time, we also have before us two reports that require our attention: the statewide Managing For the Future Task Force Report and the report of Ohio State's Managing For the Future Task Force. Obviously, saying all of that, our plate is full and our tasks are important. I am reminded just how important as I travel throughout the campus and the state and hear people's concerns.

At an evening assembly recently at Orange High School in Cleveland, I was struck by the eagerness of the students to attend college juxtaposed to their concern for the cost and challenges of the moment in higher education.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

Our current students inspire us in all of our efforts as well. Of particular note this month were the splendid Marching Band Concert and the Men's Glee Club fall concert. You heard, of course, the Statesmen today. Both, by the way, were outstanding performances.

Speaking of performances, this university was again honored to host Twyla Tharp in residence at the Wexner Center for the Arts. The dances created by Twyla Tharp for her company and Mikhail Baryshnikov provided magnificent and memorable evenings for the campus and community. The Wexner Center Anniversary Celebration provided another memorable occasion. This event was the largest single fund-raising event ever held for this university, raising \$1.4 million in one evening for the Wexner Center for the Arts. With the current exhibit "Will/Power" and the Tharp residency as examples, the Wexner Center programs are truly a centerpiece of pride for Ohio State.

At last night's Merry-maker's Banquet, I was further reminded of the support this university enjoys from this community. This group of dedicated Central Ohio leaders has created and supported an endowment for National Achievement Scholars at Ohio State. One of the talented students they support spoke at the banquet, and she expressed her gratitude for the opportunities made possible by their generosity.

Expressions of gratitude were also in order on Thanksgiving Day as the staff of the Hale Black Cultural Center served a free Thanksgiving dinner to those students who remained here during the holiday. They truly captured the warmth of the season and the spirit of the people of this university who are daily demonstrating a high level of commitment to our students and who are enhancing the quality of Ohio State.

Mr. Chairman, before ending my report, I want to bring to the attention of the Board a matter of utmost importance. Last winter, the University Senate passed a resolution calling for the university to mention the non-compliance of ROTC programs with the university's anti-discrimination policy. The resolution was brought to the Senate by the Undergraduate Student Government, and a similar resolution was passed by the Council of Graduate Students.

I am today taking administrative action to require the posting of a "notice of violation" in appropriate university publications. The "notice of violation" text will specify that the Reserve Officers Training Corps, as a result of the United States Department of Defense regulations, is in violation of university policy.

Let me note that the Reserve Officers Training Program has a long history at Ohio State. In fact, Ohio State was one of the first institutions in this federally created program some 75 years ago. Many students have received scholarships and educational opportunities through the program. I would hope that eventually all students at this university will be able to participate if they wish in this truly outstanding program.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

As you are all aware, the discriminatory military policy is receiving the attention of the new Presidential administration. In the meantime, recent lower federal court decisions preliminarily have held that discrimination in the military based on sexual orientation is unconstitutional. Therefore, there is hope that a "notice of violation" not only will clearly set forth the university's position on the inappropriateness of this discrimination, but also will serve as an interim position until the Department of Defense policy is changed to align with the university's institutional policies and values.

Mr. Chairman, that completes my report.

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HOSPITALS BOARD REPORT

Mr. Barone:

I now have the extreme pleasure of introducing Ms. Susan Insley, Chairperson of the University Hospitals Board, who will give a report on the Hospitals.

Ms. Susan Insley:

Good morning and thank you very much on behalf of the Hospitals Board, Dr. Tzagournis, and Mr. Fraley. We are pleased to have the opportunity to share with you just briefly some of the activities and directions of your University Hospitals.

I would like to focus your attention on select components of the Hospitals' Strategic Plan. As you would expect, the Hospitals' Strategic Plan is dynamic and it needs to be flexible to adapt to our ever changing health care environment while providing the Hospitals with sufficient direction to retain control. As we all know, health care is a very hot topic on the news. Our strategic plan is intended to permit the Hospitals to be a strong leader as we carry forward our three part mission of teaching, research, and patient care.

A key to fulfilling our strategic plan has been the modernization and development of new facilities. The bond financing approved by this Board of Trustees recently in support of new facilities has been integral in moving our Hospitals along our strategic path. Construction of the Neuropsychiatric Hospital, made possible through the bond issue, is progressing well. This replacement facility, the first Hospitals building to be paid for by hospital operating funds, will enhance our ability to provide modern psychiatric services in a state-of-the-art setting. Also under design, is the renovation of the Surgical Intensive Care Unit. These greatly needed renovations also are being funded through the University bond issue. The renovated SICU will ensure the highest quality of care to our surgical patients.

To improve patient care for those not requiring an overnight stay, but who require extended post anesthesia recovery time, the Post Procedure Recovery Center has been established. This area has proven to be effective in reducing unnecessary patient stays. An additional portion of the bond financing is to support the continued growth of our Women and Infants Center, which is one of our centers

HOSPITALS BOARD REPORT (contd)

Ms. Insley: (contd)

of emphasis. This program focuses on high risk pregnant women and very premature neonates.

Another one of our centers of emphasis which continues to grow is transplantations. The number of transplants being performed reached an all time high in fiscal year '91-'92. Currently, a transplant is performed at the Hospitals every 34 hours. Ohio State University Hospitals, for example, is the fifth busiest kidney transplantation center in America. The heart transplantation program celebrated its fifth year anniversary and the one hundredth heart was transplanted in November.

The Medicare Coronary Artery Bypass Graft Program is one of many examples of quality in procedures established by your Hospitals. Since its inception in 1991 as one of only four medicare recognized programs in America, 171 medicare patients have received coronary artery bypass grafts at our Hospitals. Our strategic plan does not end just on campus. In the further development of off site Hospitals' services, cardiology and outpatients psychiatric and rehabilitation services began in Dublin, Ohio, at the Stoneridge Center.

Despite the resources needed to keep up with rapid changes in services and the changing health care environment, patient care and satisfaction continue to be the primary concern of our Hospitals. We are pleased to note that patient satisfaction continues to rise. Comments would suggest that the rise in patient satisfaction is largely attributable to the intensive caring of our staff and faculty. More than 4,000 people are employed at University Hospitals. They are our best asset.

How do we use that asset? Well, we have a variety of programs. One is the Adult Literacy Program which exemplifies staff team work by pairing various staff members. As a result of these tutorials, they raised the literacy rate of all of our Hospitals' staff members. Learn for Life was established this year to provide information and resources to our staff members about ongoing educational opportunities both within and outside the Hospitals and the University.

Many staff members have contributed well beyond expectations in these tough economic times through initiating winter clothing drives for a homeless shelter in our community and providing generous contributions to the United Way and other agencies. This year, for example, donations to the United Way from the Hospitals' staff will exceed \$89,000. In addition, for the fifth straight year the staff at University Hospitals has been the largest donor of blood of any hospital group in Franklin County -- leadership in every area.

Community outreach also involves educational opportunities. I want to take a few minutes to talk to you about some of the things that the Hospitals is doing to aid our communities. In serving our educational mission, the Hospitals has created numerous opportunities for people in this area. Children from the Hubbard Elementary School in Columbus, one of the Hospitals two area adopted schools, learn about the Hospitals through events such as Emergency Department Tours, Career Days, and observations. On occasion our staff provides supplies otherwise unavailable to these schools. This slide shows youngsters touring the Emergency Department. As a result of an internship program with Ft. Hayes High School in

HOSPITALS BOARD REPORT (contd)

Ms. Insley: (contd)

Columbus, the Hospitals second adopted school, we received an outstanding school partnership award last year. Similarly, programs such as Think First, a head injury prevention program developed in conjunction with our Department of Neurosurgery, are brought directly into area schools.

The Hospitals also provide educational opportunities to those of every age. This slide shows individuals who walk at Lane Avenue shopping mall. These individuals are provided free monthly seminars sponsored by the Office of Geriatrics on various wellness and fitness topics. Future topics will include: Arthritis in the Active Life and Cancer Prevention. Opportunities to learn about the health care career choices are provided through forums such as career days, shown here with an Explorers' post, and nursing camps for young women. Through funding by the Area Private Industry Council, low income and unemployed persons receive training in housekeeping and interpersonal skills here at the Hospitals. This program increases our ability to recruit and retain skilled persons in a high turnover area, as well as benefitting all of the Columbus area hospitals. Thus far, 42 adults have graduated from this program initiated by the Hospitals.

Parents on the Move is another program initiated by your Hospitals. In cooperation with the Private Industry Council, Human Services, and Columbus State Community College, this program provides parents who are currently on public assistance with the opportunity to obtain a degree and receive on the job training. Seven participants completed the program in its first year of operation and one participant received a scholarship from Columbus State Community College. Parenting 101 is another example of educational services offered to the community. Each year the Hospitals sponsor a free program with a national speaker on parenting.

We also reached out to the business and professional community in Columbus this year by starting OSU Health Insights. This program was established in the spring involving, thus far, 60 young business professionals in the area. It serves to increase community health care awareness and fostering goodwill between the Hospitals and our business community.

Now supplementing these community education efforts is Health Professional Education. OMEN-TV and Radio, developed by the College of Medicine's Department of Continuing Medical Education, presents challenging discussions on medical topics. Currently OMEN-TV and Radio reaches about 1,500 physicians with each program, and 675 of these physicians are outside the State of Ohio. OMEN Radio is produced each week and 25 OMEN television programs will be shown this year. The Department of Obstetrics and Gynecology has developed newsletters for referring physicians, not only to keep them up-to-date on the latest practices and procedures, but also offering opportunities for their leadership and for continuing education credits.

Nursing has made substantial strides in extending continuing education to community nurses through seminars and internships. The Hospitals is the leading provider of continuing education for public school nurses around the country.

National and local seminars were attended by 1,800 nurses from all over America coming here to our campus.

HOSPITALS BOARD REPORT (contd)

Ms. Insley: (contd)

As another part of our strategy of outreach and to fulfill our mission, the Hospitals provide services tailored to differing and frequently unmet community needs. Let me share a few of those services provided both here on campus as well as off. Close to home this year the Hospitals provided screening and information services at the fall University Staff Party on the Oval. As you can see from this slide, the event was enjoyed by all. Team building efforts encourage enthusiasm and morale. Again on campus the Hospitals sponsored something called, "Birth of a Bed." It was initiated by Hospitals' staff to compensate for budget reductions for campus beautification. Members from 30 Hospitals' departments volunteered time, energy, initiative, and money to ensure that the Hospitals' campus and University was attractive to patients and visitors. More recently the Hospitals have agreed to loan a Park and Ride van to the University for use in the evenings as part of the Crime Watch Escort Service Program.

The Hospitals is also the largest donor to the MedOhio Food Bank Second Servings Program. Each month the Hospitals provide an average of 6,000 pounds of food to the food bank for less privileged individuals. The second largest donor incidentally is the Ohio Union, providing 1,500 pounds of food. Through the Hospitals' sponsored Ask-a-Nurse Program, Ohioans have free 24-hour access to help and referral information. There were over 125,000 calls last year.

For the third year, the Hospitals has reached out and provided checkups in the community. This year's health check visited the Martin Luther King Center in Columbus for 2 days. A Geriatric Nursing Program was recently established in cooperation with the Asbury United Methodist Church and Lifecare Alliance, also in Columbus. In this program, a Hospitals' sponsored nurse, pictured here incidentally, provides care to the elderly within the Woodland Park Community. In addition, the Hospitals and the Department of Obstetrics and Gynecology provide nursing support for a preterm birth prevention service offered by the Echo Family Health Center on Broad Street in Columbus.

All of these outreach initiatives involve and rely upon people. It is people after all who are our best asset, and who make it possible for us at University Hospitals and this University to carry out our three part mission of teaching, research, and patient care. Thank you, Mr. Chairman.

Mr. Barone:

Thank you, Susan.

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RESEARCH FOUNDATION REPORT

Mr. Celeste:

I am pleased to give this report on the grants and contracts for the month of October received by The Ohio State University Research Foundation. Once again, you should all have a copy of this report. If you look at Tab 1, we see that the awards for the period July through October are up about the same as last month, 3.49 percent. This was aided by a large award from the Rehabilitation Services Administration that I will highlight in a minute. In addition, there was a significant increase in funding from the National Institutes of Health -- some of this funding had been delayed until the end of the federal fiscal year.

At Tab 2 you will find expenditure summaries. Expenditures through October continue to show a modest increase over last month and are up approximately 5.5 percent.

Some projects of special interest that were funded in the month of October are listed at Tab 3. Just this week I visited with Professor Corrigan, Director of the new Ohio Valley Center for Head Injury Prevention and Rehabilitation. The center has received \$2.9 million of funding from the Rehabilitation Services Administration for four years. The center will develop, demonstrate, and disseminate model programs for effective prevention, acute care, and rehabilitation of persons who have experienced traumatic brain injury. This center will be a resource for over 23 million people living in Ohio, Indiana, Virginia, and West Virginia. You may have read about this program in the paper yesterday.

The National Center for Nursing Research has funded Professor Wewers in the Department of Life Span Process to study the relationships between cigarette smoking, opioid peptides, and mood states. These studies are expected to lead to an understanding of the mechanisms responsible for tobacco withdrawal symptoms and dysphoric mood states that is critical to developing therapeutic interventions aimed at improving successful smoking cessation.

At Tab 4 is the list of all projects funded in October. At Tab 5 there are several graphs comparing the growth rate of federal obligations in science and engineering for research and development at the Big Ten universities, plus Penn State University. The first graph shows the rate of growth for total science and engineering R&D at Ohio State that is comparable to the Big Ten and all other institutions. The remaining graphs show the growth trends for each major science and engineering discipline. I hope that this will give the members of the Board a better idea of the disciplines where growth at OSU has exceeded or lagged behind the Big Ten and all other institutions. Finally, at Tab 6 you'll find a press release issued by University Communications highlighting a recent research activity.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 93-58

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for October 1992 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

December 4, 1992 meeting, Board of Trustees

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS such monies are received through The Ohio State University Research Foundation and the Engineering Experiment Station of The Ohio State University:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station during the month of October 1992 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Summary

OCTOBER 1992

<u>Source</u>	<u>7/1/91-10/31/91</u>	<u>7/1/92-10/31/92</u>	<u>October 1992</u>
The Ohio State University Research Foundation	\$ 60,870,152.34	\$ 62,992,732.56	\$16,802,314.44
Engineering Experiment Station	\$ 2,568,261.00	\$ 3,048,604.00	\$ 683,582.00

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STUDENT AFFAIRS COMMITTEE REPORT

Ms. Cusack:

Yesterday we had a round-table discussion with graduate and professional students and learned about several issues of importance to them. We discovered that though we help many graduates and professional students find their way to Ohio State, we are not nearly as active in helping them find their way out of Ohio State. Graduate students suggested that aids such a vita bank and more information and help in attending professional conferences would be a great help. The role of advisors in both groups could use some improvement, and stronger guidance in all areas of student career development would be helpful.

We were informed that a great many of the TA's that cover the classes have little or no training to teach students. They have knowledge of the subject material, but they have not necessarily been taught to communicate that material.

We also learned of the critical problem of child care for graduates and professional students. The Ohio State University child care system is based on a first come first serve basis, but students do not have places held for them when they return in the autumn after a break during the summer. Flexible child care is important. We cannot recruit these talented older students and then make it impossible for them to attend classes.

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Cusack: (contd)

Campus safety is still an issue. Professors could help the situation by asking students how they will be getting home after a night class and making it so that students can pair up and get home safer. The students overall gave us a lot to think about in the Student Affairs Committee meeting yesterday, but they also offered us a lot of valuable suggestions and solutions.

Finally, we heard reports from the student government leaders. John Hilbert mentioned that the Undergraduate Student Government has had a successful campaign for student evaluations of teachers. USG sent out their own questionnaires in addition to those sent out by the University. The results of those questionnaires will be published by the Undergraduate Student Government and distributed. The questionnaires were distributed to all professors and are returned on a voluntary basis. Professors' responses were very positive and the questionnaires returned so far have been very good.

Karen Duncan, President of the Council of Graduate Students, asked me to call your attention to the two memos that you received today. They are the responses by the Council of Graduate Students on the President's Commission on Women and the Engineering Computer Fee.

Greg Gorospe, President of the Interprofessional Council, reported that they are taking definitive steps toward making IPC a stronger and more stable group that more professional students can take part in. That concludes my report.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Colley:

Mr. Chairman, the Agricultural Affairs Committee of the Board of Trustees met this morning. Vice President Moser reviewed the budget cuts of the College of Agriculture and their negative impact on research, education, and outreach programs of the College, and the steps which the College has taken to reduce expenditures and generate additional income. The capital improvements budget was discussed and approval of the \$13 million requested will enable the College to continue important programs on the Columbus campus and OARDC and ATI in Wooster. The College of Agriculture administrators also discussed budget requests for the next biennium.

Vice President Moser also discussed Agriculture Policy and Outlook Conferences which are being held at 10 sites around the state. These Policy and Outlook Conferences are a cooperative effort between the Department of Agricultural Economics and Rural Sociology and the Extension Service in a design to bring the latest economic information to people from all areas of the agriculture industry in Ohio and surrounding states. Outlook is presented from commodities, the national economy, trade, and policies which will affect all aspects of the farm economy.

AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)

Mr. Colley: (contd)

Vice President Moser presented the recently completed mission/vision statement for the College of Agriculture which includes the priority areas of the campuses. The proposed name change for the Ohio Cooperative Extension Service as well as a future name change for the College of Agriculture were also discussed. He reported a 5.5 percent increase in overall enrollment for the College.

Finally, Mr. Chairman, the Agricultural Affairs Committee recommends the adoption of a proposed resolution renaming the Ohio Cooperative Extension Service to the Ohio State University Extension.

RENAMING OF THE OHIO COOPERATIVE EXTENSION SERVICE

Resolution No. 93-59

Synopsis: The Agricultural Affairs Committee recommended the renaming of the Ohio Cooperative Extension Service to Ohio State University Extension.

WHEREAS changing the name of the Ohio Cooperative Extension Service to "Ohio State University Extension" will promote the identification of the Extension with The Ohio State University and broaden the understanding of its mission; and

WHEREAS the name "Ohio Cooperative Extension Service" fails to convey the teaching and research aspects of the Extension and may mislead the public as to its goals and objectives; and
WHEREAS the name "Ohio State University Extension" will promote an awareness of the larger vision and opportunity for Extension to collaborate with University faculty and incorporate educational programs and expertise from all areas of the University; and

WHEREAS the Extension mission in Ohio has two objectives that would benefit from a greater awareness and applicability of a broader University base, including to unite and extend the broad base of University resources as well as maximize available resources by organizing leading coalitions; and

WHEREAS this broad based approach will promote the University's objective to concentrate on critical economic, environmental, leadership and youth, family development issues:

NOW THEREFORE

BE IT RESOLVED, That the name Ohio Cooperative Extension Service be changed to the "Ohio State University Extension" pursuant to Ohio Revised Code, Section 3335.16 and Section 3335.36.

Upon motion of Mr. Colley, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

AGRICULTURAL AFFAIRS COMMITTEE REPORT (contd)

President Gee:

The changing of the name of the Ohio Cooperative Extension Service to Ohio State University Extension is a most significant name change. Our extension faculty are located in all 88 counties of the State and are truly the presence of this University in every facet of life for Ohioans. By this name change, we hope that their work will be recognized not only for the fine work that they do, but ultimately recognized as work of this University. For too long our faculty have been recognized for the great work that they do, but not for their affiliation with the institution that provides them that opportunity. I believe that this is a most significant change, and one that will be readily welcomed by all of us at the University.

Mr. Barone:

Thank you, Mr. President. I think we'll all agree with that.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The Investments Committee heard the monthly Endowment Summary Report for the period October 16, 1992 through November 20, 1992. The market value of the Endowment Fund on November 20, was \$426.7 million. This total is approximately \$15.6 million above the October 16, 1992 market value, and I'm pleased to announce that it represents an all-time high. The market value of the equity portion of the Endowment Fund increased \$16.1 million, while the fixed income portion decreased \$1.4 million during this reporting period. Net new additions to the Endowment Fund for November totalled \$2.2 million. Since July 1992 the Endowment Fund has increased over \$24.7 million, including net new additions of \$6.1 million. The current asset allocation for the Endowment Fund is 57 percent invested in equities, 26 percent invested in fixed income securities, 8 percent in real estate, and 9 percent in cash equivalents.

The Investments Committee also heard the Quarterly Endowment Report for September 30, 1992. It showed that the Endowment Fund continued to grow over that quarter. To date this fiscal year the Endowment has distributed \$20.6 million of income to over 1,900 funds. This is nearly triple the amount distributed 10 years ago. I would like to call your attention to the graph on page 6 -- it shows that over the past 10 years the growth of the Endowment Fund has consistently stayed ahead of the index for the higher education price index.

We also heard the Quarterly Report on Total Cash and Investments for the University. It was reported that the total of cash and investments for all accounts in the University as of September 30, 1992 was \$826 million. This was an increase of \$98.7 million from the quarter ended June 30, 1992, however the primary reason for the increase came from a \$61.3 million net increase in the University's debt service and debt construction funds due to the 1992 fixed rate bond that was issued.

INVESTMENTS COMMITTEE REPORT (contd)

Amb. Wolf: (contd)

Finally, the Investments Committee discussed the Endowment's current asset allocation and, once again, reviewed the individual investment managers' performances for the 1992 fiscal year. The Committee had formerly reviewed the fixed income managers in October and met with our equity managers in November.

The Investments Committee discussed our current targets of 60 percent equities, 25 percent fixed income, and the balance in real estate and cash equivalents. At the next Board meeting we will review again this asset allocation formula and we hope to determine then whether or not we should revise this allocation formula or retain it in its present condition. The allocations to the investment managers were discussed, and therefore, Mr. Chairman, a resolution is now before us to reappoint the investment advisors of The Ohio State University Endowment Fund.

REAPPOINTMENT OF INVESTMENTS ADVISORS

Resolution No. 93-

60

Synopsis: The Investments Committee recommended the approval of the Reappointment of Investment Advisors.

WHEREAS it is the policy of The Ohio State University to utilize the services of external Investment Advisors to assist in the management of the University's Endowment Fund; and

WHEREAS the Investments Committee of the Board of Trustees periodically reviews the results obtained by the external Investment Advisors and the amount of funds assigned to each of them; and

WHEREAS it is prudent investment policy to adjust the mix and amounts of money assigned to external Investment Advisors as economic conditions change; and

WHEREAS the Investments Committee has also directed the Treasurer to maintain University Managed equity funds which primarily consist of gifts and a University Managed GNMA fund; and

WHEREAS the number of external Investment Advisors and the amount of funds assigned to them and the Treasurer shall be determined by the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That upon the recommendation of the Investments Committee of the Board of Trustees the following named external Investment Advisors and the Office of the Treasurer shall be reappointed to counsel in the management of Endowment Fund Investments totaling the initial amounts indicated:

<u>Advisor</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/20/92</u>
Boatmen's Trust Company	\$10,000,000	12/83	
(Fixed Income)	10,000,000	4/87	
	<u>5,000,000</u>	10/90	
	<u>\$25,000,000</u>		<u>\$31,817,654</u>

REAPPOINTMENT OF INVESTMENTS ADVISORS (contd)

<u>Advisor</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/20/92</u>
The Chicago Corporation (Equities)	\$10,000,000 11,500,000 (2,500,000) (5,000,000) 1,000,000 5,000,000 5,000,000 (7,500,000) <u>\$17,500,000</u>	10/77 2/79 7/79 7/81 4/83 6/86 3/87 5/89	 <u>\$49,333,965</u>
Duff and Phelps Investment Management Company (Fixed Income)	\$10,000,000 <u>5,000,000</u> <u>\$15,000,000</u>	7/87 3/92	 <u>\$16,261,996</u>
W. R. Lazard and Company (Fixed Income Index Fund)	\$10,000,000 <u>5,000,000</u> <u>\$15,000,000</u>	8/89 11/90	 <u>\$16,149,735</u>
R. Meeder and Associates, Inc. (Small Capitalization Equity Index Fund)	<u>\$15,000,000</u>	8/89	<u>\$16,020,637</u>
Nicholas-Applegate Capital Management (Equities)	\$10,000,000 5,000,000 <u>5,000,000</u> <u>\$20,000,000</u>	6/86 11/90 3/92	 <u>\$36,112,206</u>
STW Fixed Income Management, Inc.	\$10,000,000 10,000,000 <u>5,000,000</u> <u>\$25,000,000</u>	12/83 4/87 10/90	 <u>\$31,773,000</u>
University Administered (Equities)	<u>\$16,010,066</u>	varies*	<u>\$50,360,743</u>
University Managed (GNMA's)	\$10,000,000 2,500,000 <u>10,000,000</u> <u>\$22,500,000</u>	7/87 12/90 3/92	 <u>\$23,348,636</u>
University Students (Equities)	<u>\$ 5,000,000</u>	2/90	<u>\$ 7,804,236</u>
Wells Fargo Investment Advisors (Standard & Poors 500 Equity Index Fund)	\$30,000,000 7,500,000 <u>17,000,000</u> <u>\$54,500,000</u>	10/89 11/90 12/92	 <u>\$64,222,193</u>

*Varies with receipt and sale of gifts.

REAPPOINTMENT OF INVESTMENTS ADVISORS (contd)

<u>Advisor</u>	<u>Allocations</u>	<u>Date</u>	<u>Market Value as of 11/20/92</u>
Wells Fargo Investment Advisors (Small Capitalization Equity Index Fund)	<u>\$15,000,000</u>	3/92	<u>\$15,564,794</u>
Wood Island Associates, Inc. (Equities)	\$ 2,000,000	1/79	
	1,500,000	10/79	
	5,300,000	7/81	
	5,000,000	4/83	
	5,000,000	4/86	
	<u>(7,500,000)</u>	5/89	
	<u>\$11,300,000</u>		<u>\$39,258,784</u>

Upon motion of Amb. Wolf, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Amb. Wolf:

The Investments Committee is also recommending the following resolutions:

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 93-61

Synopsis: The report on the receipt of gifts and the summary for October 1992 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of October 1992 be approved.

Upon motion of Amb. Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

December 4, 1992 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July-October
1991 compared to 1992

GIFT RECEIPTS BY DONOR TYPE

		Dollars July through October	
	<u>1991</u>	<u>1992</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$2,421,656	\$3,790,404	57
Alumni (From Bequests)	<u>766,518</u>	<u>548,381</u>	(28)
Alumni Total	\$3,188,174	\$4,338,785	36
Non-Alumni (Current Giving)	\$1,389,379	\$1,311,167	(6)
Non-Alumni (From Bequests)	<u>529,269</u>	<u>1,452,578</u>	174
Non-Alumni Total	\$1,918,648	\$2,763,745	44
Individual Total	\$5,106,822	\$7,102,530	39
Corporations/Corp. Foundations	\$4,066,821	\$4,694,905	15
Private Foundations	\$1,651,871	\$1,311,571	(21)
Associates, Other Organizations	<u>\$1,585,597</u>	<u>\$1,266,013</u>	(20)
TOTAL	\$12,411,111	\$14,375,019	16

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Funds

The Jane Moss Lloyd Gynecologic Cancer Research Endowment Fund (Support gynecologic cancer research)	\$ 250,306.55
The Alice Lucile Russel Scholarship Fund (Undergraduate scholarships in Agriculture)	\$ 68,874.96
The Robert B. Bockstiegel and Viola V. Bockstiegel Memorial Scholarship Fund (Scholarships in Engineering)	\$ 28,000.00
The Dr. Paul C. Clayton International Agriculture Award (Awards for agricultural research)	\$ 15,715.00

December 4, 1992 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

The Murray Grey Beef Fund

(Beef cattle option at ATI and scholarships)

\$ 15,000.00

Change in Name and Description of Named Fund

From: The Bea Cleveland College of Home Economics and Ohio 4-H Support Fund

To: The Bea Cleveland College of Human Ecology and Ohio 4-H Support Fund

Change in Description of Named Fund

Daniel Hughes Memorial Fund

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds

**The Jane Moss Lloyd Gynecologic Cancer
Research Endowment Fund**

The Jane Moss Lloyd Gynecologic Cancer Research Endowment Fund was established December 4, 1992, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from Mrs. Gladys Kirk Lloyd and Mr. Charles L. Lloyd, Jr., Dallas, Texas, in memory of Mrs. Jane Moss Lloyd.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to sponsor gynecologic cancer research as directed by the Chief of the Division of Gynecologic Oncology in The Arthur G. James Cancer Hospital and Research Institute as approved by the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Director of The Arthur G. James Cancer Hospital and Research Institute and the Vice President for Health Services in order to carry out the desire of the donors.

The Alice Lucile Russel Scholarship Fund

The Alice Lucile Russel Scholarship Fund was established December 4, 1992, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Alice Lucile Russel (B.S.Bus.Adm. '27).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to fund one or more undergraduate scholarships for the benefit of students pursuing studies in vocational agriculture and agricultural engineering. Award recipients shall be selected based on their previous academic achievement and financial need, with preference being given to students from Belmont or Champaign Counties in Ohio. Selection of the award recipients shall be made by the Dean of the College of Agriculture upon recommendations received from the chairpersons in the Departments of Agricultural Education and Agricultural Engineering and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

**The Robert B. Bockstiegel and Viola V. Bockstiegel
Memorial Scholarship Fund**

The Robert B. Bockstiegel and Viola V. Bockstiegel Memorial Scholarship Fund was established December 4, 1992, by the Board of Trustees of The Ohio State University, with a gift to The Ohio State University Development Fund from the estate of Viola Bockstiegel.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

Ten percent (10%) of the annual income shall be reinvested in the fund's principal to assure future growth. The remaining ninety percent (90%) of the annual income shall be used to provide scholarships to students who have demonstrated superior academic ability as electrical engineering majors at The Ohio State University. Preference shall be given to students with proven financial need. Recipients shall be named annually, but may be eligible to compete for renewed awards. Selection of the award recipients shall be made by the Dean of the College of Engineering in consultation with the chairperson of the Department of Electrical Engineering and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

**The Dr. Paul C. Clayton International
Agriculture Award**

The Dr. Paul C. Clayton International Agriculture Award was established December 4, 1992, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family, friends and colleagues in memory of Dr. Clayton (B.S., Poultry Science, 1949; M.S., Poultry Science, 1950; Ph.D., Poultry Science, 1954).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support domestic or international students who are studying, working, or conducting research in the United States or abroad. Awards may be made to undergraduate as well as graduate students. Selection of the award recipients shall be made by the director of international programs in agriculture and/or his/her designee. The Clayton family shall be advised of the award recipient(s) on an annual basis.

It is the desire of the donors that this fund should benefit the College of Agriculture and the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer and a representative of the Clayton family in order to carry out the desire of the donors.

December 4, 1992 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Funds (contd)

The Murray Grey Beef Fund

The Murray Grey Beef Fund was established December 4, 1992, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from Mr. and Mrs. John C. Wozny of Coolville, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to benefit the beef cattle option within the Livestock Production and Management Technology at the Agricultural Technical Institute. At least \$500 or 10%, whichever is greater, of the annual income shall be used for scholarships to second-year students with high academic achievement.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors, and in agreement with the initial donors or the initial donors' designated heirs.

Change in Name and Description of Named Fund

The Bea Cleveland College of Human Ecology and Ohio 4-H Support Fund

The Bea Cleveland College of Home Economics and Ohio 4-H Support Fund was established December 6, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Beatrice J. Cleveland (B.S.H.E. '42), of Columbus, Ohio. The name of the fund and description were revised December 4, 1992.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

One-half of the annual income shall go to the College of Human Ecology Programs Fund for use as prescribed by that fund. One-half of the annual income shall be used for Ohio 4-H advisor training as determined by the Ohio State 4-H faculty.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Human Ecology and the Assistant Director of 4-H in order to carry out the desire of the donor.

December 4, 1992 meeting, Board of Trustees

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change of Description of Named Fund

Daniel Hughes Memorial Fund

The Daniel Hughes Memorial Fund was established March 7, 1986, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Violeta Hughes (M.A., Education, 1979) of Columbus, Ohio, and friends in memory of her husband, Daniel Hughes, Ph.D., Professor of Anthropology. The fund was revised December 4, 1992.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to help support graduate and undergraduate student travel to present professional papers/posters at international, national, or regional meetings. Students are eligible for support once per year and preference shall be given to those who have not previously been awarded funding. The selection of recipients shall be made by the Graduate Studies Committee of the Department of Anthropology in consultation with the chairperson of that Department.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

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ESTABLISHMENT OF NAMED CHAIR

Resolution No. 93-

62

Synopsis: The Investments Committee recommended the approval of the establishment of a named chair.

The Dorothy M. Davis Chair in Cancer Research

WHEREAS in accordance with the guidelines previously established by the Board, The Dorothy M. Davis Chair in Cancer Research Fund was established May 8, 1987, through funds received by the University from The Ohio State University Foundation which established an endowed fund with gifts from Dorothy M. Davis; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

ESTABLISHMENT OF NAMED CHAIR (contd)

The Dorothy M. Davis Chair in Cancer Research (contd)

BE IT RESOLVED, That the annual income from The Dorothy M. Davis Chair in Cancer Research shall be used to support the cancer research activities of the holder of The Dorothy M. Davis Chair in Cancer Research. The individual appointed to this chair should have a record of significant achievements in the field of cancer research. Appointment to the chair will be recommended by the Dean of the College of Medicine to the Provost and approved by The Ohio State University Board of Trustees.

Upon motion of Amb. Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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ESTABLISHMENT OF NAMED PROFESSORSHIPS

Resolution No. 93-63

Synopsis: The Investments Committee recommended the approval of the establishment of two named professorships.

The E. F. Wildermuth Foundation Professorship in Optometry

WHEREAS in accordance with the guidelines previously established by the Board, "The E. F. Wildermuth Foundation Professorship Fund in Optometry" was established on February 3, 1989, with an initial gift of \$50,000 and a five-year pledge and agreement with The Ohio State University Development Fund from the E. F. Wildermuth Foundation of Columbus, Ohio; and

WHEREAS all gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates; and

WHEREAS The Ohio State University Development Fund has received from the E. F. Wildermuth Foundation a total of \$250,000 as pledged and the University has transferred \$250,000 from the existing E. F. and Kathryn M. Wildermuth Memorial Endowment - Optometry Fund to bring "The E. F. Wildermuth Foundation Professorship Fund in Optometry" up to \$500,000:

NOW THEREFORE

BE IT RESOLVED, That "The E. F. Wildermuth Foundation Professorship Fund in Optometry" be changed to "The E. F. Wildermuth Foundation Professorship in Optometry". A minimum of ten percent (10%) of the annual income shall be returned to principal each year in perpetuity. The remaining ninety percent (90%) of the annual income shall be used to provide compensation and/or program support for truly distinguished scholars in Optometry. Appointment of the Professorship shall be recommended by the Dean of the College of Optometry, after consultation with the appropriate academic selection committees. Final approval shall be made by the Provost, the President, and the Board of Trustees.

December 4, 1992 meeting, Board of Trustees

ESTABLISHMENT OF NAMED PROFESSORSHIPS (contd)

The Glenn A. Fry Professorship in Optometry

WHEREAS in accordance with the guidelines previously established by the Board, "The Glenn A. Fry Professorship Endowment Fund" was established May 5, 1983, with gifts from friends and alumni of the College of Optometry in honor of Dr. Glenn A. Fry, Professor Emeritus, 1979; and

WHEREAS all gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates; and

WHEREAS at the time of the establishment of the endowed fund, it was agreed that the fund be redesignated "The Glenn A. Fry Professorship in Optometry" when the level of funding reached \$250,000; and

WHEREAS the funding has now reached the level required:

NOW THEREFORE

BE IT RESOLVED, That "The Glenn A. Fry Professorship Endowment Fund" be changed to "The Glenn A. Fry Professorship in Optometry" to support a professorship in physiological optics within the College of Optometry. Nominees for appointment to this professorship are to be made by the Dean of the College of Optometry with the approval of the Senior Vice President for Academic Affairs and Provost and The Ohio State University Board of Trustees.

Upon motion of Amb. Wolf, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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ACADEMIC AFFAIRS COMMITTEE REPORT

Mr. Kessler:

The Academic Affairs Committee received a very interesting report this morning from Associate Provost Nancy Rudd on The Ohio State University Managing For the Future Task Force and you will hear more from us on this matter in future meetings. The Committee is also recommending the following resolutions:

MISSION AND VISION STATEMENT FOR THE UNIVERSITY

Resolution No. 93-64

Synopsis: Adoption of a mission and vision statement for the university is proposed.

WHEREAS The Ohio State University has established a need to articulate a long-range academic plan for the university; and

WHEREAS the academic plan must be guided by an understanding of the mission of the university; and

MISSION AND VISION STATEMENT FOR THE UNIVERSITY (contd)

WHEREAS a mission and vision statement has been developed in consultation with all members of the university family:

NOW THEREFORE

BE IT RESOLVED, That the university will adopt the following statement of mission and vision:

The Ohio State University has as its mission the attainment of international distinction in education, scholarship and public service. As the state's leading comprehensive teaching and research university, Ohio State combines a responsibility for the advancement and dissemination of knowledge with a land-grant heritage of public service. It offers an extensive range of academic programs in the liberal arts, the sciences and the professions.

Ohio State provides accessible, high-quality undergraduate and graduate education for qualified students who are able to benefit from a scholarly environment in which research inspires and informs teaching.

At Ohio State, we celebrate and learn from our diversity and we value individual differences. Academic freedom is defended within an environment of civility, tolerance, and mutual respect.

The Ohio State University is a community of scholars of which:

- Teaching and research are recognized as part of the same process: learning.
- Academic units and curricula are structured to foster learning and nurture creativity.
- Administrative services, facilities, and technology enrich the academic experience.
- Academic programs and research opportunities are extensive and excellent, but not exhaustive.
- Human resources complement our promise: High-ability students, faculty, and staff from diverse backgrounds participate in leading programs and enrich an environment that sustains learning and growth.
- Ideas, inventions, and creative work are made accessible to practitioners throughout the state of Ohio and the world in keeping with our land-grant mission.

BE IT FURTHER RESOLVED, That the university will review its declared statement of mission and vision on a decennial basis.

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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PERSONNEL ACTIONS

Resolution No. 93-65

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the November 6, 1992 meeting of the Board, including the following Appointments, Appointment of Chairperson, Leave of Absence Without Salary, Leave of Absence Without Salary--Continuation, and Promotion, as detailed in the University Budget be approved.

Appointments

Name: MARILYNN B. BREWER
Title: Professor (The Ohio Eminent Scholar in Social Psychology)
Department: Psychology
Effective: July 1, 1993
Salary: \$120,000.00
Present Position: Professor, Department of Psychology, and Director, Institute for Social Science Research, University of California, Los Angeles

Name: JESSIE L. AU
Title: Professor (The Dorothy M. Davis Chair in Cancer Research)
Colleges: Pharmacy and Medicine Administration
Effective: December 1, 1992
Salary: \$95,400.00
Present Position: Professor, Colleges of Pharmacy and Medicine Administration

Name: THOMAS J. BURNS
Title: Professor (The Deloitte & Touche Accounting Professorship Fund)
College/Department: Business/Department of Accounting and Management Information Systems
Term: November 1, 1992 - October 31, 1993
Salary: N/A
Present Position: Professor, Department of Accounting and Management Information Systems

Appointment of Chairpersons

August 11, 1992 through September 30, 1993

Finance

Stephen A. Buser*

November 1, 1992 through June 30, 1993

Medical Microbiology and Immunology

Caroline C. Whitacre*

*Acting

Leave of Absence Without Salary

JOSEPH R. DRAGO, Professor, College of Medicine-Administration and Department of Surgery, effective November 1, 1992, through June 30, 1993.

PERSONNEL ACTIONS (contd)

Leave of Absence Without Salary--Continuation

JOAN F. FITZGERALD, Assistant Professor, Department of City and Regional Planning, effective Autumn Quarter 1992, Winter Quarter and Spring Quarter 1993, to conduct research on the economic development impact of new technical preparation programs in the state of Illinois.

Promotion and Tenure

PROMOTION TO FULL PROFESSOR

Jessie L. Au, Pharmacy and Medicine Administration, effective October 1, 1992

Upon motion of Mr. Kessler, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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RESOLUTION IN MEMORIAM

Resolution No. 93-66

Synopsis: The Academic Affairs Committee recommended the approval of a Resolution in Memoriam for Glenn H. Goodman.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Glenn H. Goodman

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on September 6, 1992 of Glenn H. Goodman, Assistant Professor Emeritus in the Department of Germanic Languages and Literatures.

Glenn H. Goodman was born in 1911, in Middletown, Ohio, and received his early education there. He received his B.A. from Miami University in 1936 after having also spent a year as an exchange student at Heidelberg University in Germany. After receiving the M.A. from the University of Illinois in 1938, he returned to Germany -- this time to the University of Berlin -- to work on a Ph.D. His study was interrupted by World War II and, unable to return to the U.S., he spent part of the war in German internment camps. In 1945 he served briefly as an interpreter for the French occupation forces, and then until 1947 he worked for the U.S. Military Government in Frankfurt. There he headed a depot which collected libraries and archival materials that had been looted by the Nazis and sought to determine rightful owners and return the holdings to them.

In 1947 he returned to the United States and joined the faculty of the Department of Germanic Languages and Literatures as an Instructor. In 1964 he was promoted to Assistant Professor. He retired in 1978 after having served Ohio State for 31 years.

He taught language courses almost exclusively; and particularly in the early years of his tenure he was instrumental in developing new programs in the Department and new approaches to foreign language study. He helped to arrange one of the very first on-going study abroad opportunities for OSU undergraduates and worked to remove barriers to cultural exchanges wherever he could. He remained a popular instructor with lower-division students of German and with graduate students from other disciplines who learned to use German as a research tool from him.

December 4, 1992 meeting, Board of Trustees

RESOLUTIONS IN MEMORIAM (contd)

Glenn H. Goodman (contd)

His special interests included communication with students and student relations. He was an honorary member of several student honorary associations: Symphonia (national music honorary), Sphinx, Romophos, Phi Eta Sigma, and he was also an honorary member of the interracial fraternities Beta Sigma Tau and Pi Lambda Phi.

He also became known all over Ohio through his early radio broadcasts, which began in 1948 and ran for nearly a decade and a half. He produced two opera commentaries each week for WOSU-Radio, a daily German language program for the radio, and from 1957-61 a half-hour TV program called "Die Deutsche Stunde," which appeared twice weekly on WOSU-TV, Channel 34. For the last, he received the first award given by the National TV Institute for best instructional show.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Kessler, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

I'd like first to make two notes regarding our meeting agenda. First, we had requested a report on the Restructuring and Realignment in the Office of Human Resources by Linda Tom. Because of the lengthy agenda, we have asked Linda to make that report at our next meeting, so that we will have time to properly hear the report and ask any questions. Secondly, there was an excellent meeting yesterday of the Planning Committee of this Board and notebooks have been prepared for all Board members. At that meeting we discussed in detail the mission and vision statement for the University, and received an outstanding presentation from Dr. Ed Ray. The Committee really appreciates the hard work and efforts that he provided in leading us through this process. We'll be hearing more about this later.

Mr. Shumate:

Thank you very much, Dr. Ray.

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REPORT ON THE IMPACT OF BUDGET REDUCTIONS

Mr. Shumate:

Mr. Chairman, we have a number of very important items and I would like to call upon Mr. Shkurti to report on the impact of the budget reductions.

REPORT ON THE IMPACT OF BUDGET REDUCTIONS (contd)

Mr. Shkurti:

Thank you, Mr. Chairman. When the Board adopted the budget in July, you asked for a detailed accounting of the impact of the budget reductions once they had worked their way through the system. What will be presented to you today is the response to that request. I've asked Janet Achterman, the University Controller, to provide this report to you because she and her staff are the people who put the report together and also work day to day with the colleges and other units on financial matters. I feel they are the people who can best relay to you what the reductions have meant to the people on the firing line at the University.

Ms. Janet Achterman:

Thank you, Mr. Shkurti. You should have a gray bound document in front of you entitled, "Impact of the Budget Reductions." For those of you on the Fiscal Affairs Committee, as well as those who attended the Board meeting last month, both Mr. Shkurti and I gave a presentation on the bottom line of the financial impact on the over \$78 million in state budget cuts in the past several years. The purpose of the presentation today is really to go beyond the bottom line and the financial impact of the budget cuts over the past several years, and to understand and begin to plan to deal with some of the less visible, but still very real impacts.

As Mr. Shkurti suggested, we distributed a detailed survey to all deans and vice presidents across campus and asked them a series of questions regarding the impact of the budget reductions on: personnel, instructional programs, affirmative action initiatives, recruitment and retention of faculty and staff, academic and administrative support, the climate of the institution, and the physical environment. The surveys were sent out jointly from the Offices of Finance and Academic Affairs in November 1992. Specifically, we asked questions about some quantitative issues relating to staffing and programs -- in terms of the number of staff reductions as well as the impact on programs. We also asked for a qualitative assessment of the impact of the budget reductions. The responses that I will be reporting to you this morning reflect the accumulative effect of the success of the budget reductions over the past several years.

The first category we will be talking about is personnel. You will notice that the bottom line of over 1,200 full-time equivalents as the estimated decrease in the series of budget reductions over the past several years. This includes both filled and vacant positions. The staff numbers include both Civil Service and Administrative and Professional and it also includes the 130 individuals that were laid off from their original positions with the University. The student number of 539, includes 246 graduate students and 293 undergraduate student positions as well.

In terms of impact on the instructional programs, deans reported that there were approximately 245 courses either delayed or eliminated. Now a delayed course can mean several different things. The implementation of a new course or series of courses may have been delayed or courses may be taught less frequently. Whereas now they might be taught every quarter, the budget reductions have caused them to be taught either every other quarter or perhaps even just once a year.

REPORT ON THE IMPACT OF BUDGET REDUCTIONS (contd)

Ms. Achterman: (contd)

Forty-seven programs in total have been downsized and a total of 15 programs eliminated. The common theme in the instructional programs that is talked about again and again in response to the survey was the fact that we have increased class sizes. In increasing class sizes there has been a declining faculty/student ratio, fewer graduate teaching associates, less time for advising students by the faculty, a potential reduction in quality and therefore leading to lack of stability in course offerings. Some colleges have even indicated that majors had been closed out or were not able to take courses in the proper sequence as a result of some of the instructional programmatic cuts.

On pages 5a and 5b of the report, you'll see a list by college of some of the more significant budget cuts. They are obviously less visible than what we read about on the front page of the Columbus Dispatch in terms of losing the emergency medical service or the reduction in the campus bus system, but they are still very real. Some of the ones that I have highlighted are: in the College of Business, the Insurance Library closed; in the Graduate School, the recruitment grants program has been eliminated; in the College of Human Ecology, the hotel/hospitality management program has been downsized; in the Library, open hours in seven of the largest libraries have been reduced and 43 public-access terminals for the library information system have been eliminated; in the College of Social Work, the elimination of their microcomputer laboratory; and on the extended campuses, funds for faculty research support have been eliminated.

Overall the comments included the fact that a lot of colleges and offices have eliminated maintenance on their PC's and other equipment, and they have had no departmental support for research and research initiatives. Some colleges discussed the fact that their morale among graduate students is low, and the graduate students fear that there will be no continued funding for their programs and therefore they will not be able to continue their field of study. Faculty also reported that funds for travel, faculty start-up, and the like were nearly gone.

The next subject area that I want to talk about is the impact on Affirmative Action initiatives. Fewer positions available on campus result in fewer opportunities for affirmative action recruitment. There is also some increasing uncertainty that the positions themselves will remain funded over the long-term. There are limited or no recruitment funds available for Affirmative Action initiatives and through the Office of Human Resources, the Affirmative Action Awards Program has been downsized and Affirmative Action Grants have been eliminated. I would like to quote from the College of Humanities' report, "The budget cuts. . . have made it virtually impossible to act on targets of opportunity [for affirmative action] as they have come along."

The next category that I would like to talk about very briefly is recruitment and retention. Again, with fewer faculty positions available it is difficult to recruit strong faculty members and often times candidates who had been recruited were concerned about Ohio State's future. We are able to provide even less time for research for junior faculty who are striving for tenure, and therefore there is less incentive for faculty to stay as other institutions are beginning to seek out some of our prominent faculty.

REPORT ON THE IMPACT OF BUDGET REDUCTIONS (contd)

Ms. Achterman: (contd)

I would like to quote from two separate reports: from the College of Veterinary Medicine, "[Lack of research time] is devastating to the junior faculty member who is working towards promotion and tenure." From the College of Engineering, "Thus, our faculty are working with more demands, fewer rewards, and in a dingy, dirty, and high-pressure environment. I doubt if the most mobile and highly-sought of them will remain here long under these conditions."

The next category is support and climate -- this is administrative and academic support. Most of the vice presidents, as well as administrative offices were reporting that their staff were burdened with the same amount of work, but fewer people to get this same work done. Many were concerned about deteriorating customer service, the length of lines, and less effective operations with the reduced staffing and operating support. And as a result of that, often times we have seen more decentralization of functions, as well as fiscal responsibility. As centrally provided services are growing tighter, more of the burden of providing those functions have been placed on the departments. Continuing in that same vein, there is a lot of uncertainty, anxiety, and stress and low morale among the faculty and staff. Units and individuals are often turning inward with less collaborative efforts outside of their departments. Overall, people are concerned that the reputation of the Institution could be in jeopardy.

I would like to quote from two other reports: from the College of Agriculture, "Reduced motivation and low morale is the most devastating impact of the budget cuts." From the College of Mathematical and Physical Sciences, "Low morale is quite pervasive in the College. The explanation goes beyond the simple economic consequence of no raises and no equity/excellence funds. Widespread talk of program elimination and consolidations, mandatory workload policies, post-tenure review, and further retrenchment has created an environment of apprehension and bleakness, especially in those departments which, even in better times, felt themselves to be under funded and unappreciated."

You will see on the next page some of the highlights of the reports back from the vice presidential areas on the impact of the budget reductions on academic support functions. I would like to highlight just a few. From the Business and Administration report there were comments regarding offices cleaned only weekly and slower response to maintenance problems. In the area of Communication, you see that the OSU Quest and On Campus have been reduced in number, size, and frequency, which means less external communication to our constituent groups. In the Office of Finance we are experiencing increased processing time of invoices which leads to increased complaints from vendors and departments. In the Office of Human Resources, the Affirmative Action directives and activities for the entire University have been delayed and planning and execution of University diversity programs have been delayed. In the Office of Research, many services provided by OSURF to faculty have been eliminated or reduced -- that was stated many times in the deans' reports as well. In the Office of Student Affairs, reduced funding to student organizations, decline in student tutor services, extremely high student/provider ratio for counseling services, and increased waiting for meal services from 5 minutes or less to 15 minutes or more for students in the Residence Halls dining facilities.

REPORT ON THE IMPACT OF BUDGET REDUCTIONS (contd)

Ms. Achterman: (contd)

The next category is physical environment and overall the comments relate to the fact that buildings are in disrepair and we have a deteriorating physical plant. Now as you know, this does not come about only because of the recent budget cuts, but is merely exacerbated by the recent budget. There have been reports of laboratories and instructional facilities in very poor condition, with limited daily maintenance in classrooms, offices, as well as public spaces. And there has been poor or no equipment maintenance and replacements so people are struggling with unworkable and outdated equipment.

I would like to read two quotes. From the College of Engineering, "While the custodial condition of classrooms, laboratories and offices has always been poor, it has recently become worse. Not only have we received complaints from students, but also federal and industrial contract monitors who fund our research programs describe our facilities as the worst maintained in their experience!" From the Office of Physical Facilities in Business and Administration, "We have been unable to hire adequate numbers of student employees or replace vacant positions which have had an adverse impact on the quality and quantity of tasks performed. Trash containers are not emptied as regularly, individual offices are only serviced weekly, and cleaning of public spaces, indoor and out, is not as frequent. The campus is simply not as clean or well kept."

Where do we go from here? What are our future directions? You heard the President speak earlier this morning about our long-range academic planning, obviously that needs to continue. We need to respond to the institutional Managing For the Future Task Force Report, as well as to the state-wide Managing For the Future Task Force Report. We need to convince the state to reestablish higher education as a priority. Above all, we need to continue to protect the academic core of the institution.

Again, as a part of our long-range planning, there are things that we need to begin now. We need to encourage faculty, staff, and students to take risks and be innovative in trying to deal with some of the problems that we are facing as a result of reduced resources. We need to investigate cost-effective changes for campus-wide support services either through consolidation of those services, decentralization, or potential elimination. Some of those suggestions were put forward in both Managing For the Future Task Force Reports. We also need to create University-wide incentives for cost-reducing changes. We need to do that in order to avoid human tendency to hunker down in bad times until these blow over.

Finally, out of those long-range academic and strategic plans we need to set priorities for 1994. We need to set priorities for the budget reallocation and more than likely we are going to be looking at continued differential reallocation as we begin to address our priorities. We also need to commit permanent funds to continue to address the closed courses problem.

In summary, I would like to say that the purpose of today's presentation was for all of us at the institutional and Board level to gain an appreciation perspective on the less visible impact of these budget cuts. We believe that we have done everything possible to protect the academic core, as well as to protect the students, but the burden has fallen squarely on the shoulders of the faculty and staff. In spite of everything this is still a great institution, one we are very proud to be a part of -- classes are still being held, faculty are still teaching, and research is still being done. But the strain on the

REPORT ON THE IMPACT OF BUDGET REDUCTIONS (contd)

Ms. Achterman: (contd)

system and its resources -- its human resources, its fiscal resources, and its physical resources -- is taking its toll. Additional reductions will only make the problems worse.

Again, both our long-term and short-term strategy must include ways to alleviate the pressure while recognizing our limited financial flexibility. The last slide shows basically the magnitude of the budget cuts that we have experienced over the past two years. This concludes my report. I would be happy to answer any questions you might have.

Mr. Shumate:

Thank you, Ms. Achterman, for your report. Are there any questions?

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**REPORT ON THE STATUS OF MAJOR CAPITAL
IMPROVEMENT PROJECTS**

Mr. Shumate:

The next item on the agenda was to be the report on the University Bonded Debt and we will receive that report at the next meeting of the Fiscal Affairs Committee. We will now receive a report on the status of major capital improvement projects. This report is in response to specific requests from a number of Board members -- an overview of the major capital improvement projects that we have, as well as a detailed discussion on how we are monitoring and tracking these projects. I will call upon Ms. Pichette to lead us in this presentation.

Ms. Pichette:

I would like to thank you, Mr. Chairman, for allowing us to bring this report to you. This is a result of many requests that I have received since my arrival at Ohio State last April, as to the status of all the major capital improvement projects being undertaken throughout the University. Many times I hear that you have voted on different projects and have wondered, "Where are they?" and "What is happening now?"

To bring you up-to-date on the progress of the projects of over \$1 million or more, we sent out this report, which all of you should have, along with a cover memo from myself and Jill Morelli. This report has project data sheets on every project -- whether it is emerging, design, construction, or completed -- that are over \$1 million. If you are interested in any of the projects under \$1 million, we also have those available. This is our first effort to provide this type of summary documentation on what for last year was over 170 projects. We welcome any suggestions for improvement on this process.

This morning we would like to highlight for you several of the projects noted in the report. First I need to emphasize that the Architect's Office is one of many players in the successful completion of these projects. Campus Planning and Physical Facilities both have critical roles in bringing these to successful completion. To make this presentation I would like to introduce Jill Morelli, the new University Architect. We are fortunate to have a person of her ability and enthusiasm. She was not daunted by the

**REPORT ON THE STATUS OF MAJOR CAPITAL
IMPROVEMENT PROJECTS (contd)**

Ms. Pichette: (contd)

challenge of being asked to do this with only being here two months. Jill and her staff have done yeoman's work to bring this to you today.

Ms. Jill Morelli:

Thank you, Janet. We in the University Architect's Office appreciate this opportunity to talk to you about the variety of projects that we deal with and the milestones of direct involvement. Should you approve, we hope to make this an annual event. Of course, this presentation would not have been possible without the help of numerous staff members in the office, some of which are here today. I personally wish to thank Julie Karovics, Jean Frey, Jae Kauh, and Patty Berger for their assistance in putting this together.

In 1992 the University Architect's Office was involved with 174 publicly advertised projects, which totalled over \$400 million. The color code used -- green represents emerging projects; blue represents projects in design; red represents projects under construction; and yellow represents projects completed -- will be consistent throughout this presentation and also in the report that you have received. Projects which have had the Office's involvement in 1992 encompass those denoted by the color coding on this slide of the Columbus Campus.

Today we have selected a few projects which illustrate the variety of types, location, and complexity of projects our Office handles. Should you desire specific information on a project, I refer you to the annual report. This report contains project data sheets on all publicly advertised projects over \$1 million. If you desire specific information on projects less than \$1 million, we will arrange for you to receive those project data sheets. After the presentation, should you desire, we can review the project data sheets and the information they contain or feel free to contact me at the office.

Today we will be looking at representative projects within each of the four categories: emerging projects, projects in design, projects under construction, and completed projects in 1992. We could easily spend 10 to 20 minutes or even more on each of these projects, but due to time constraints this presentation can only be a cursory review.

Emerging Projects are projects that are in the conceptual or planning stage. The involvement of the University Architect's Office at this stage is one of support for the Office of Campus Planning, headed by Assistant Vice President David Marsh under the auspices of Vice President Bill Shkurti. At this time the Board is often asked to approve proceeding with feasibility studies for major projects. Such was the case in February of this year for the College of Business Facilities and the Student Affairs Facilities Complex. Although there are many emerging projects, today we will focus on two: the College of Business Complex and the Student Affairs Facilities Complex.

Presently, the University is proceeding with preliminary planning for the College of Business Facilities, denoted by the green code up in the upper part of this screen. Issues such as the site, funding, program, parking, and phasing are being addressed. A site, north of Woodruff and east of St. John Arena, is being investigated. As this project is the next item on your agenda this morning, I will not discuss it but leave that task to others.

**REPORT ON THE STATUS OF MAJOR CAPITAL
IMPROVEMENT PROJECTS (contd)**

Ms. Morelli: (contd)

The Student Affairs Facilities Complex is in an earlier stage of planning than the College of Business. Presently, the University is investigating possible sites and their resultant impact on user access, parking, utilities, etc. Initially, seven sites were deemed to have some merit denoted by the green circles that you see on this map. Two sites seem to warrant a more in-depth study before a recommendation is made by the advisory committee. These two sites include the existing site on High Street and the Cunz Hall site adjacent to the intramural fields.

With Board approval, an associate architect or engineer is hired for site specific analysis and design. We will focus on four projects presently in design: Campbell Hall Addition, Doan Hall, Equine Center, and Wiseman Hall. The Campbell Hall Addition will add a 25,000 square addition to an existing building located on Neil Avenue. The addition will include offices, classrooms, and a costume and textile gallery. This project was funded primarily by a donation to the University by the Schottenstein family and the total cost of the project is \$3.3 million.

The Doan Hall Surgical Intensive Care Unit is a four-floor addition on top of an existing two-story Medical Logistical Facility, which was constructed in 1990. This addition will house Surgical Intensive Care expansion, which will require the renovation of approximately 12,000 square feet of existing Doan Hall space. In addition, this will be the future home of Occupational and Physical Therapy, Endoscopy, and tissue culture labs. Presently the construction documents have been completed by the associate architect and are being reviewed by the University. Bids will be received in February 1993, with completion projected for fall 1994. The total estimated cost of this project is \$12 million.

The Equine Center will be an addition to the west side of the existing Veterinary Hospital and will house horses used in the College's academic programs, in addition to privately owned patient horses. A trauma surgical unit with facilities for intensive care are major components of this facility. In addition to state and local funding of this project, the Galbreath family has made a generous donation. Total estimated project cost is \$6.5 million, with an estimated completion date of mid-1994.

The Wiseman Hall Medical Research Facility is a five-story, clinical research facility connected to the existing Wiseman Hall. Four of the floors will contain laboratories and support facilities, two floors are presently designated to be shells for future use, and all space has been assigned to the College of Medicine. Bids will be opened on December 8 for this project and should this project be the beneficiary of our excellent bidding climate, infill of one or both of the shelled floors is possible within the total estimated project of \$11 million. Construction should begin in the first quarter of 1993, and be completed in the spring 1994.

After bids are received and analyzed by the University, contracts are issued, signed, and a report is brought to the Board on the bids and contract costs. These become the projects under construction. We have over 38 projects in some phase of construction at this moment, but will focus on the Brown Hall Annex, Dreese Laboratory, the Law Building, Neuropsychiatric Facility, Newark Regional Campus Grounds Improvement, and Sullivant Hall Renovation.

**REPORT ON THE STATUS OF MAJOR CAPITAL
IMPROVEMENT PROJECTS (contd)**

Ms. Morelli: (contd)

The Brown Hall Annex Replacement is three buildings done as one project, which will house three user groups -- the Science Engineering Library, which consolidates five existing libraries; the Math Tower, a 7-story structure built to house the Department of Mathematics' offices; and the new classroom building which features two lectures halls and four computer classrooms. If you will notice on this slide, the rendering by the architect and the subsequent photograph taken from the same vantage point are strikingly similar. World renowned architect Philip Johnson is the design consultant for this \$23 million project. Classrooms will open January 4, while the offices will be occupied later in the year.

The Dreese Laboratory Addition provides numerous specialized classrooms, labs, a large computer room, a clean room, high-voltage lab, and several conference and seminar rooms. This project is presently being worked on outside of our office windows, offering our entire staff and visitors a unique vantage point for field observation. The estimated completion date is March 1994, with a total project cost of \$20.5 million.

The Law Building Addition and Renovation is a Gunnar Birkerts designed addition which doubles the size of the current building and renovates the existing spaces. In this slide High Street is horizontal at the top of the screen and the featured prow reaches towards the central part of the campus to include the College of Law as an integral part of the campus community. The new expanded library facility and administrative faculty offices compliment the remodeled facilities for student organizations, a legal clinic, renovated law library, an auditorium, and classrooms. Funding sources for the project included state appropriations, local University funds, a Kellogg Foundation grant, and over \$7 million raised by the College of Law. Phased occupancy began in August 1992, with the occupancy of the renovated classrooms, and is expected to be completed in January 1993, with the completion of the Library, renovation of the existing Library, and remodeling of the offices.

The Neuropsychiatric Facility is scheduled for occupancy in fall 1993. This five-story, 111,000 square foot hospital will house 84 children, adolescence, and adult in-patients when completed. It will both replace and enhance activities currently performed in Upham Hall to which it is attached by a corridor and the total project cost is \$15 million.

The University Architect's Office also coordinates the projects at the Regional Campuses. For example, the grounds improvement project in Newark. In addition to the loop road, a small lake and amphitheater were constructed and sidewalks improved. This partially donor-funded project cost \$1.4 million and will be completed in February 1993.

Sullivant Hall is an older facility with numerous, historical features worthy of preservation. This project created space for the Undergraduate Library and expands the space for the Department of Dance, including the renovation of the theatre. Sullivant Hall was a particularly difficult project due to renovation continuing while the using agencies occupied the facility. As with all projects, requirements of the American's With Disabilities Act are being incorporated. Completion is set for March 1993.

**REPORT ON THE STATUS OF MAJOR CAPITAL
IMPROVEMENT PROJECTS (contd)**

Ms. Morelli: (contd)

Ultimately the project is completed and occupied by the using agency, at this time the University Architect's Office coordinates the warranty work and project closeout with Physical Facilities to provide a smooth transition. Numerous projects were completed in 1992, including the Dental Instructional Lab improvements, Exterior Campus Lighting, Honors House, Oxley Hall, Agricultural Research Center, Biotechnology Center, and the University Airport Renovation.

The Dental Instructional Lab Improvements was phase one of a two-phase project that renovated the existing Clinic Facilities on the first and second floors of Postle Hall. Nearly 23,000 square feet of lab space was remodeled and newly equipped to provide a relaxing enhanced environment for clinical instruction.

The Exterior Campus Lighting is an ongoing project coordinated by Physical Facilities with the administrative aspects of the project handled by our office. The project doubled the recommended foot candles for outdoor spaces in response to the need for greater amounts of illumination on campus. The light poles have preconstructed foundations for quick installation and the pole and the light are designed to have a historical look while incorporating the most current lighting technology.

Honors House was a major renovation of the former home of the Presidents of the University. New mechanical systems were installed and all floors are now accessible to the physically handicapped, in addition there was cosmetic refurbishing of the interiors. This project was completed in July 1992.

Oxley Hall was in a state of severe decay before renovation. This distinctive building was the first dormitory on campus for women and was the first, and I personally hope not the last, designed by a woman architect. Mechanical systems and windows were replaced, and interiors were refurbished as well. This facility is presently occupied by the Office of International Affairs and was completed in January 1992.

Another project off the Columbus Campus is the Piketon Agricultural Research and Extension Center. This project included the construction of buildings which house a greenhouse, aquaculture unit, and the farm operation shop. In addition, the project included the construction of numerous fish ponds and a reservoir. This project was completed last month.

The Biotechnology Center Addition was the second phase of a three-phase project to establish a major biotechnology center at Ohio State. The work includes a complete renovation of the ground and first floor to establish the Center's molecular neurobiology and macro molecular structure programs. Included in the 62,000 square foot renovation was an environmentally controlled lab. The third phase is presently under construction.

The University Airport received a new overlay and grooving of the main runways, and surface sensors for weather monitoring. New overlay was also installed on taxiways E and A. In addition, this facility was constructed to house snow removal equipment, as required by the FAA, and the Airport's maintenance shop.

**REPORT ON THE STATUS OF MAJOR CAPITAL
IMPROVEMENT PROJECTS (contd)**

Ms. Morelli: (contd)

In addition to the projects that we have accomplished this year and that we've shown you today, there are numerous, smaller, publicly advertised projects and projects that are designed internally, contracted, and administered by the University Architect's Office. These are usually smaller in dollars, but constitute a significant portion of the administrative and project management workload.

From the smallest chiller replacement project to the largest signature building, each project gets the attention necessary to make it a positive addition to Ohio State's environment for learning. It is the goal of the University Architect's Office to provide an environment that is conducive to learning so each student maximizes their potential. In addition, when each of us returns to campus the built environment becomes a symbol of that creative and stimulating atmosphere that we call The Ohio State University. Thank you very much for this opportunity. If there are any questions, I will be happy to answer them at this time or any other time.

Mr. Shkurti:

Thank you very much. Are there any questions? I have been on the Board for four years and this is the first time that I have received a comprehensive overview of the various projects. I appreciate the definitions that you have used to help us focus on the Board's responsibilities, as well as role in each of these steps. As we mentioned earlier, today was designed to primarily provide an informational foundation for the Board. At our next meeting of the Fiscal Affairs Committee there will certainly be more dialogue and interaction regarding any changes that the Board would have in either the reporting process or the process that is used by the department. Specially, I would ask the Board to look at the chart, located in the report, that shows the points of our inquiry as they presently exist and if there are any recommendations for change or suggestions, to give them to either Ms. Pichette or Ms. Morelli. Again, this is a first step and it has been in response to the request of the Board.

Ms. Pichette:

I would just encourage you to look at the project data sheets and if you don't understand them or you think there is something missing that you would like to see, please let us know because they are considered to be dynamic documents. As you get into the completed projects, obviously there is more information. So, please, we want your input.

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REPORT ON THE COLLEGE OF BUSINESS

Mr. Shkurti:

This is an extremely important project and one that is in the emerging stage, so we felt that it was very important that the Board be both familiar and comfortable with what is going on. What I would like to do today is very briefly give the Board a sense of what has gone on so far, what has come to the Board so far, and then what happens next.

REPORT ON THE COLLEGE OF BUSINESS (contd)

Mr. Shkurti: (contd)

I think the place to start is where this project was first reported to the Board in June 1991. Those of you who were here at the time may remember I tried to visualize the importance of the project in describing an experience I had when I was still teaching in the School of Public Policy -- where part of the ceiling came down, literally, during one of my lectures. I hope it had nothing to do with what I said, but I think it is not an uncommon occurrence for those who teach and work in Hagerty Hall to have those kinds of dysfunctional elements happen. At that time, the project was presented as part of the six-year capital plan that was reviewed by the Board and we indicated that it would be a project that would combine state and private funding and fundraising. We were looking at two sites: one was near the Ohio Union and the other was on north Campus, near Tuttle Avenue. We would then come back to the Board in six months, after we had done some preliminary work, and indicate what we were thinking of regarding the sites.

In November 1991 a briefing sheet was prepared indicating that we expected the project to cost between \$60 million and \$70 million in 1991 dollars. Hopefully, \$42 million of that would come from the state, but \$20 million would be raised by private funds. We also shared with the Board at that time our sense that the Woodruff and Tuttle site would be the more likely and the more preferable of the two sites. The reason that we felt the Ohio Union site was not as desirable was: 1) there are a lot of things under the ground at that site -- utility lines and so forth -- that we felt would complicate construction; and 2) if we use the Ohio Union site it would mean the University and the Board would be committed then to building a new Ohio Union, which would be a rather substantial expense. So we felt that when both the complications of the site and the potential cost were weighed against a relatively pristine site on the north campus that that was the more valuable site.

At that time we indicated the next event that the Board would be asked to deal with would be the hiring of architects for some preliminary plans, site studies, and conceptual design. That event occurred in February 1992 and you may remember at that time Mr. Nichols presented a resolution to the Board to hire the architect for phase one, which was the conceptual design. The conceptual design is now almost completed, so now we are getting ready for phase two. What we are proposing is not to decide this today, but to bring it to you for vote at the February Board meeting. The reason that Janet and I both felt it was important -- and the President supported us on this -- to bring this project forward at this particular meeting, was to let you know this project was coming to you for a major decision in February. We wanted to share with you the information we've had up to this point, and also to give you a chance to express to us any additional information you would like to have.

Let me also point out that a memorandum from Ms. Pichette and I, along with briefing material on the background of the building, was mailed to you on November 25. There will also be a second mailing to you hopefully within a week. Ms. Casto has ask me to prepare a list of questions that we feel should be addressed on every major building project that the University undertakes. We have prepared that and we will use the College of Business building as the first example to run through that system. So you will see what we think are the most important questions to ask about that project, what our responses are, and it will help you to determine what questions you may want to raise.

REPORT ON THE COLLEGE OF BUSINESS (contd)

Mr. Shkurti: (contd)

In addition, we have with us today Joe Alluto, Dean of the College of Business, who has been one of the driving forces behind the project. Also in attendance are staff from the Architect's Office and Campus Planning, and the key faculty person from the College of Business involved in this project. So if there are any questions you have at this time, or any questions you want to make sure are answered by the time this comes up for a vote at the February meeting, we will do our utmost to assist you in providing that information.

Mr. Shumate:

Are there any questions or additional comments?

Ms. Pichette:

I just want to clarify that the last page in the mailing to you was the draft resolution on the Employment of Architects and Engineers for this project, so you know what you will be voting on in February.

Mr. Shumate:

This information is provided, again, in response to Board requests. This allows the Board at least a month's time in between meetings to review, analyze, and engage in any dialogue with the appropriate staff on these issues. Since Dean Alluto is here we certainly want to provide him with an opportunity, if he would like, to make a comment.

Dean Joe Alutto:

Thank you. I really don't have anything to add -- I think that you have all the information. We have been very pleased with the way the project has progressed. We are at a critical stage at this point, and are looking forward to moving the project through to completion, but I would be happy to answer any questions.

Mr. Shumate:

Thank you. Any other items for discussion on the College of Business? If not, I am going to suggest that we move to the property, easement, and miscellaneous issues that require Board vote, and discuss the smaller capital projects at a subsequent meeting.

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PURCHASE OF REAL PROPERTY

Resolution No. 93-67

209-211 and 215 WEST TENTH AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to purchase improved real property at 209-211 and 215 West Tenth Avenue in Columbus, Ohio, is proposed.

December 4, 1992 meeting, Board of Trustees

PURCHASE OF REAL PROPERTY (contd)

209-211 and 215 WEST TENTH AVENUE
COLUMBUS, OHIO (contd)

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 209-211 and 215 West Tenth Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$425,600.00 to \$430,000.00, and the owner, Ms. Mary Sanford Cobb Schirmer of Columbus, has offered to sell the property to the University at a price of \$425,000.00; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from general University funds:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 209-211 and 215 West Tenth Avenue at a price not to exceed \$425,000.00, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XIV for background and map, page 419.)

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Ms. Pichette:

We are requesting authorization to sell a small unimproved lot on West Oakland Avenue. This property is located on the west side of the Olentangy River and is across the river from the Fawcett Center. I would note that this and several other small lots on the other side of the river were acquired by the University in the 1960s. They are totally isolated from the University property, and are not needed for University programs. This is the last remaining lot to be sold, except for two that are under water.

SALE OF REAL PROPERTY

Resolution No. 93-68

LOT #114, WEST OAKLAND AVENUE
COLUMBUS, OHIO

Synopsis: Authorization to sell 0.0963 acre of unimproved real property in Columbus, Ohio, is proposed.

December 4, 1992 meeting, Board of Trustees

SALE OF REAL PROPERTY (contd)

LOT #114, WEST OAKLAND AVENUE
COLUMBUS, OHIO (contd)

WHEREAS the Board of Trustees of The Ohio State University owns 0.0963 acre of unimproved real property, known as Lot 114, on West Oakland Avenue in Columbus, Ohio; and

WHEREAS the appraised value of this property is \$5,000.00, and Richard W. Foster and Robert E. Deis of Columbus have offered to purchase the property for \$8,500.00; and

WHEREAS the appropriate University offices have determined that this sale of the property is in the best interest of the University, and it is the desire of this Board to accept this purchase offer and to sell all the Board's right, title, and interest in this property:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this property to Richard W. Foster and Robert E. Deis at a price of \$8,500.00, upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XV for background and map, page 423.)

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EASEMENT

Resolution No. 93-69

OHIO POWER COMPANY
OARDC - WOOSTER, OHIO

Synopsis: The Fiscal Affairs Committee recommended authorization to grant an easement to the Ohio Power Company for installation of electric service at 2232 Oil City Road, Wooster, Ohio.

WHEREAS the Ohio Power Company has requested the granting of a 15-year easement consisting of a strip of land approximately 20 feet in width and 378 feet in length for the installation of electric service to the Dairy Maternity and Calf Barn on the Ohio Agricultural Research and Development Center property located at 2232 Oil City Road, Wooster, Ohio; and

WHEREAS this easement will serve University property, and the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

December 4, 1992 meeting, Board of Trustees

EASEMENT (contd)

OHIO POWER COMPANY
OARDC - WOOSTER, OHIO (contd)

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XVI for map, page 427.)

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**NON-MANDATORY TRANSFERS FROM CURRENT FUNDS
FISCAL YEAR 1991-1992**

Resolution No. 93-70

Synopsis: Transfers to Endowment Principal Funds, Annuity and Life Income Funds, Loan Funds, Unexpended Plant Funds, Renewal and Replacement Funds - Remodeling and Renovation, Renewal and Replacement Funds - Repair and Replacement, and Retirement of Indebtedness Funds be submitted for approval.

WHEREAS non-mandatory transfers from current funds for the fiscal year 1991-1992 have been made; and

WHEREAS this accounting procedure is in compliance with the Auditor of State that all transfers among fund groups be reported:

NOW THEREFORE

BE IT RESOLVED, That the transfers as detailed in the accompanying report be accepted and approved.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XVII for charts, page 429.)

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COMPUTER LABORATORY FEE IN ENGINEERING

Resolution No. 93-71

Synopsis: Authorization of a computer laboratory fee for majors only in the College of Engineering is proposed.

WHEREAS the College of Engineering has established an immediate need for up-grading of computer services for instructional purposes; and

WHEREAS current University funding is inadequate to meet the financial costs of those instructional needs; and

WHEREAS the College has a plan for a computer laboratory fee for majors only that assigns funds collected to the provision of instructional computing services:

COMPUTER LABORATORY FEE IN ENGINEERING (contd)

NOW THEREFORE

BE IT RESOLVED, That full-time undergraduate majors (12 credit hours or more) and full-time graduate students (8 credit hours or more) in the College of Engineering will be assessed a computer laboratory fee of \$120 per quarter beginning Spring Quarter 1993. The fee will be prorated at \$10 per credit hour for undergraduate majors enrolled for less than 12 credit hours and at \$15 per credit hour for graduate students enrolled for less than 8 credit hours. For subsequent academic years the full-time computing fee will be limited to 15% of the resident undergraduate tuition. Prorated fees per credit hour for undergraduate and graduate students will be adjusted correspondingly; and

BE IT FURTHER RESOLVED, That the use of the Engineering computer laboratory fee will be reviewed annually by the Office of Academic Affairs until the fee is eliminated or replaced by a University-wide computing fee.

Upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Mr. Shumate:

I would just like to say that I appreciate all of the reports. I know that the reports were very lengthy, but very important and also responsive to the Board. I think our agenda today also emphasizes that we need to do a better job of coordinating with Mr. Scott on the number of reports that we have at any one meeting. We would also ask Mr. Scott to help us out in that regard.

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REPORT - UNIVERSITY'S ENDOWMENT FUND

Resolution No. 93-72

RESOLVED, That the report on the University's Endowment Fund, dated November 20, 1992, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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**REPORT - UNIVERSITY'S ENDOWMENT FUND
QUARTERLY REPORTS**

Resolution No. 93-73

RESOLVED, That the report on the University's Endowment Fund Quarterly Reports, dated September 30, 1992, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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December 4, 1992 meeting, Board of Trustees

REPORT - UNIVERSITY'S CASH AND INVESTMENTS

Resolution No. 93-74

RESOLVED, That the report on the University's Cash and Investments, dated September 30, 1992, as submitted to the Investments Committee of the Board of Trustees, be received and filed with the official records of the Board.

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Thereupon the Board adjourned to meet Thursday, February 4, 1993, at The Ohio State University Ohio Union, Columbus, Ohio.

Attest:

Madison H. Scott
Secretary

John J. Barone
Chairman